



# BUDGET FY 2017

August 11, 2016

**People · Integrity · Excellence · Leadership**

P.O. Box 3548 · Austin, Texas 78764 · 512.447.4141, f 512.440.4081  
[IntegralCare.org](http://IntegralCare.org)



## **BUDGET WORKSESSION**

*ATCIC's mission is to improve the lives of people affected by behavioral health and developmental and/or intellectual challenges.*

**DATE:** Thursday, August 11, 2016  
**TIME:** 5:00 p.m.  
**PLACE:** 1430 Collier St. – Board Room  
Austin, Texas 78704

### **AGENDA**

- I. Citizens' Comments** (Presentations are limited to 3 minutes)
- II. Discussion and Information on FY 2017 Budget** (Weden, Thompson)
- III. Citizens' Comments** (Presentations are limited to 3 minutes)



## TABLE OF CONTENTS

Strategic Plan FY 2015-2018.....	Page 1
Organizational Chart.....	Page 2
FY 2017 Budget Guiding Principles.....	Page 3
FY 2017 Proposed Annual Budget.....	Pages 4-6
Charts.....	Pages 7-11
➤ FY 2017 Projected Consumers	
➤ FY 2017 Proposed Full Time Equivalent (FTE) Position Budget	
➤ FY 2017 Proposed Revenue Budget by Funder Summary	
➤ FY 2017 Proposed Service Budget Summary	
➤ FY 2017 Proposed Expense Budget Summary	
Financials.....	Pages 12-15
➤ FY 2017 Proposed Budget Center Total	
➤ FY 2017 Proposed Budget Operations	
➤ FY 2017 Proposed Budget 1115 Waiver	
➤ FY 2017 Proposed Budget Capital Projects	
Facilities.....	Pages 16-17
➤ Map	
➤ Guide	



## STRATEGIC PLAN FY 2015-2018

### VISION

Healthy Living for Everyone.

### MISSION

To improve the lives of people affected by Behavioral Health and Developmental and/or Intellectual challenges.

### VALUES

❖ People      ❖ Integrity      ❖ Excellence      ❖ Leadership

### GOALS

**Goal I:** Individuals and families will experience improved health outcomes.

**Goal II:** Central Texas is a model for integration and whole person health.

**Goal III:** Our community is knowledgeable about and engaged around the issues of Behavioral Health and Intellectual and Developmental Disabilities.

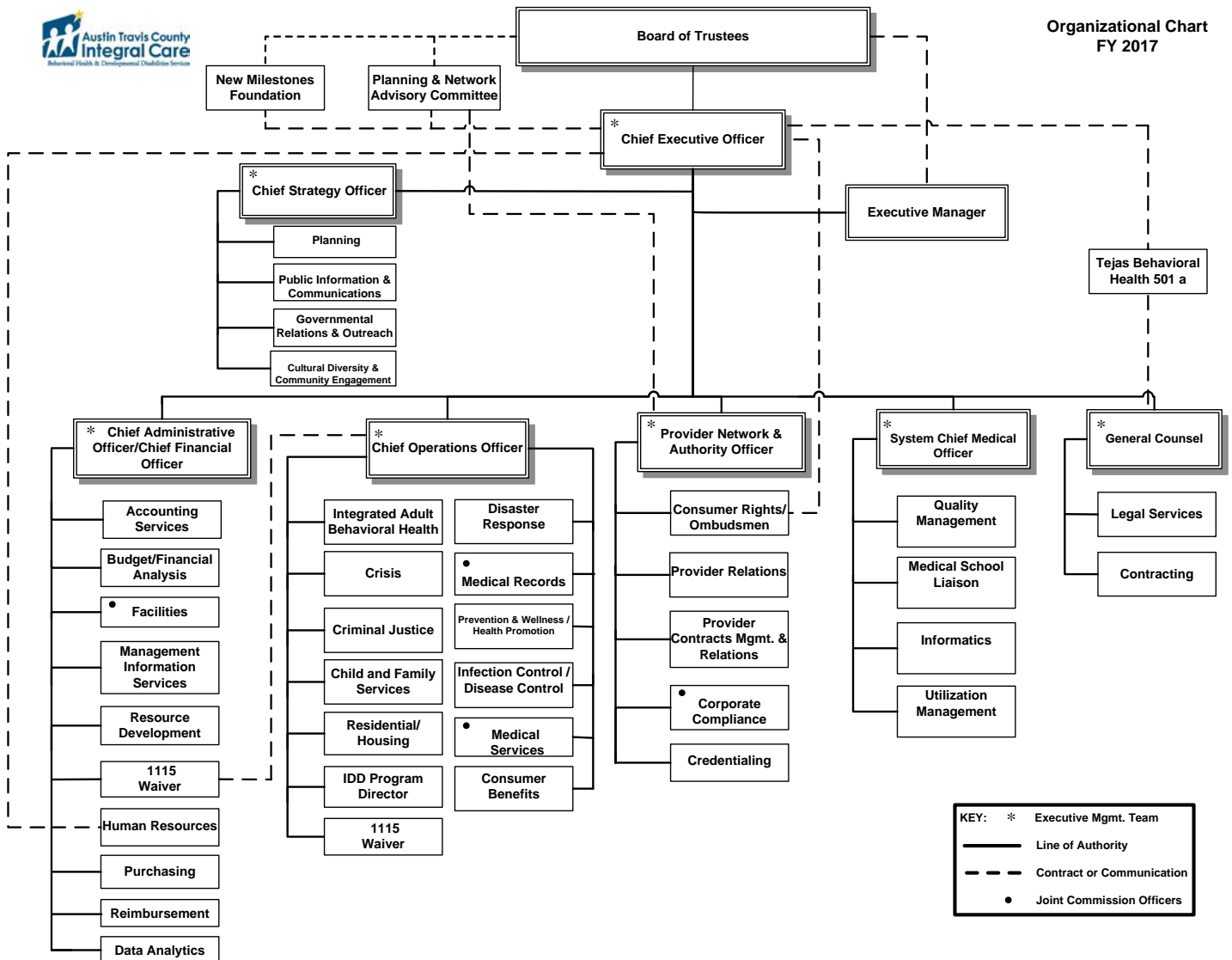
**Goal IV:** Our administrative systems and infrastructure will support program operations and overall organizational efficiencies.



## FY2017 Budget



Organizational Chart  
FY 2017





## **Board of Trustees Budget Guiding Principles for Preparation of FY 2017 Budget**

- 1) Ensure stakeholder participation in the budget process.
- 2) Budget operationalizes Strategic Plan which will be monitored and reviewed through a Business Plan.
- 3) Budget for consumer-driven services reflecting quality, access, best practices, and best value.
- 4) The budget will continue to focus on and strengthen collaboration with community partners.
- 5) The budget will maintain organizational alignment with funding and finance requirements.
- 6) The budget is a picture at a point and time and will be flexible and agile throughout the year while ensuring adjustments meet sound business practice and are in accordance with the various funding stream requirements.
- 7) The FY17 budget will move to more realistic earned revenue estimates based on trend with conservative growth.
- 8) The FY17 budget will move to more realistic salary and benefit estimates by incorporating a lapse percentage.
- 9) Fund Balance expenditures are intended for one-time costs and unallowable costs that are needed for ongoing operations.

## FISCAL YEAR 2017 PROPOSED ANNUAL BUDGET

- The proposed 2017 budget is \$117,965,675, increase of \$8,130,674 to current 2016 budget of \$109,835,001.

2017 Proposed Budget:			2016 Current Budget		Change	
Operations	\$ 74,299,518	62.98%	\$ 74,770,012	68.07%	\$ (470,494)	-0.63%
Waiver Programs	17,313,179	14.68%	16,308,189	14.85%	1,004,990	6.16%
Capital Projects	26,352,978	22.34%	18,756,800	17.08%	7,596,178	40.50%
<b>Total</b>	<b>\$ 117,965,675</b>	<b>100.00%</b>	<b>\$ 109,835,001</b>	<b>100.00%</b>	<b>\$ 8,130,674</b>	<b>7.40%</b>

- The 2017 major changes to the budget were:
  - Capital Projects increase \$ 7.6M
  - The Herman Center (8 months) 2.0M
  - Waiver (pharmacy) 1.0M
  - HCS Program Closure 12/31/2015 (1.7M)
  - All Other Changes (.8M)
  - Total Major Changes \$ 8.1M**

2017 Capital Projects Budget:		
Oaksprings Housing First Facility	\$ 15,921,157	60.42%
Airport Facility Renovation	4,500,000	17.08%
The Herman Center Facility	4,331,821	16.44%
IT	1,000,000	3.79%
Collier Roof Replacement	600,000	2.28%
<b>Total</b>	<b>\$ 26,352,978</b>	<b>100.00%</b>

Division By Major Funding Type	2017 Proposed Budget	% w/out Capital Projects
Cost Reimbursement	\$ 34,046,020	37.16%
DSHS Adult / Child (excludes cost reimbursement type)	18,488,418	20.18%
1115 Waiver	17,313,179	18.90%
DADS / Texas Home Living	6,258,709	6.83%
FFS CONTRACT MAX	3,583,434	3.91%
HOUSING	542,491	0.59%
Subtotal Program Services	\$ 80,232,251	87.58%
Program Support & Community Collaboratives	2,329,378	2.54%
Administration / Authority	\$ 9,051,068	9.88%
Total Services/Program Support/Admin&Authority	\$ 91,612,697	100.00%
Total Services/Program Support/Admin&Authority	\$ 91,612,697	77.66%
Capital Projects	\$ 26,352,978	22.34%
Total Proposed 2017 Budget	\$ 117,965,675	100.00%

- **2017 Budget Challenges:**
  - Financing 2016 Mid-Year Salary Increases (mainly prescribers) and 2016 partial year new hires (+ \$2.0M)
  - Change in Fee For Service Budget Methodology (revenue reduction \$2.3M)
  - Add Salary/Fringe Lapse Budget Reduction (\$2.0M)
  - No new funding major contracts (2<sup>nd</sup> year of legislative biennium)
- **2017 Major Financing Issues:**
  - **3 Large Construction Projects**
    - Oaksprings Housing First Facility:
      - Secured:
        - DSHS (rollover FY2015) \$1.4M
      - Pending:
        - Tax Credits 6.0M
        - Major Gifts & Donations 4.8M
        - City of Austin Bond 3.0M
        - DSHS Pending New Funds & 2016 Rollover .7M
        - Total Pending 14.5M
        - Total \$15.9M
    - The Herman Center Facility Construction, \$4.3M, St. David's Foundation \$3.7M and \$659K Fund Balance Budget
    - Airport Facility Renovation, \$4.5M 2016 Restricted Fund Balance (sale proceeds from NLJ facility)
  - Waiver Class A Closed Retail Pharmacy, \$1.7M (scheduled to open November 2016)
  - Proposed Program Closure, Travis County Family Preservation Program, Board Planning & Operations Committee approved July, 2016 meeting

#### FUND BALANCE BUDGET

- **Fund Balance Budget:**

Proposed 2017 Fund Balance Budget	
<u>Unrestricted:</u>	
IT Project Plan Future EMR	\$ (1,000,000)
The Herman Center Facility Construction	(659,139)
Collier Facility Roof Replacement	(600,000)
Early Child Intervention (ECI) Program	(137,478)
Unallowable Type Expenses (recurring type expenses)	(125,000)
Unallowable Type Expenses (community awareness ATCIC 50th anniversary)	(25,000)
<b>Total Unrestricted Fund Balance Budget</b>	<b>\$ (2,546,617)</b>
<u>Restricted:</u>	
Airport Facility Renovation (restricted fund balance sale of NLJ property)	\$ (4,500,000)
<b>Total Fund Balance Budget</b>	<b>\$ (7,046,617)</b>
<b>Waiver Fund Balance Contribution Budget (Profit)</b>	<b>\$ 529,923</b>
<b>Total Fund Balance Budget</b>	<b>\$ (6,516,694)</b>

- The Projected 2017 ending Fund Balance Budget has 57 Days of Operation for the 2017 Expense Budget. The fund balance budget for The Herman Center Facility Construction is due to unidentified funding at this time, if we are successful in securing other financing for this project and not using the \$659K from fund balance would result in 60 days of operation.



## FY2017 BUDGET ASSUMPTIONS

### REVENUE CONSIDERATIONS

1. **Fee for Service (FFS)** – budgets were based on trend analysis with adjustments made with review of data with program managers and Director of Reimbursement and adjustments made for staffing changes, resulting in a \$2.1M budget decrease. The budgets will be converted to required hours per month. Managers will be provided these hourly targets and weekly reporting will be developed to monitor progress.
2. **City of Austin** – budget of \$8.1M includes one-time \$3.0M funds for HCC capital costs (this was also included in FY2016 budget but funds not utilized). The increase of \$1.3M includes: Healthy Community Collaboratives (HCC) program services \$600K increase; ACT Waiver program \$508K; and, Project Recovery Program increase of \$150K.
3. **St. David's Foundation** – budget of \$5.2M (included in Other Local) is \$3.7 capital construction cost of The Herman Center facility and \$1.5M operations (scheduled to open January, 2017).
4. **Other Local Revenue Budget** – annual budget of \$19.5M includes One-time budgets of \$14.5M to include: HCC fundraising \$4.8M; HCC Tax Credit \$6.0M; St. David's capital construction \$3.7.
5. **Department of Aging and Disabilities Services (DADS)** – 3 new contract amendments (beginning June 2016) included in budget: Crisis Intervention Specialist \$239K; Crisis Respite Services \$222K; and PASRR Service Coordination \$385K; total \$846K.
6. **Department State Health Services (DSHS)** – budget increase of \$854K includes: HCC capital construction cost of \$680K (\$400K new funds and \$280K 2016 estimated unspent rollover funds); Ra1se (Recovery After Initial Schizophrenia Episode) increase \$307K (annual budget \$425K).

### EXPENSE CONSIDERATIONS

1. **Salary / Fringe** – budgets include reductions of \$2.0M for anticipated lapse in costs due to staff turnover and potential delays in hiring new budgeted positions. Analysis included current and prior year's budget/actual, vacancy rates and current vacancies. There were no lapse budgets in any cost reimbursement type funded programs.



## AUSTIN TRAVIS COUNTY INTEGRAL CARE FY2017 PROJECTED CONSUMERS

Division	FY2017 Projection		FY17 Change from FY16 Revised Projection		FY2016 Projection		
	Consumers	% of Total	Incr / (Decr)	Incr / -Decr	Original	Revised	% of Total
Adult Mental Health	8,500	21.86%	150	1.80%	8,000	8,350	21.96%
1115 Transformation Waiver	8,147	20.96%	0	0.00%	7,875	8,147	21.43%
Data Reported from External Sources (2)	7,874	20.25%	354	4.71%	7,220	7,520	19.78%
MH Crisis Services (3)	7,300	18.78%	200	2.82%	8,850	7,100	18.67%
Child & Family Services (CFS)	2,805	7.22%	(75)	-2.60%	2,620	2,880	7.57%
Intellectual & Developmental Disabilities (IDD) (4)	2,650	6.82%	150	6.00%	2,500	2,500	6.58%
Substance Use	1,600	4.12%	75	4.92%	1,850	1,525	4.01%
<b>Total (1)</b>	<b>38,876</b>	<b>100%</b>	<b>854</b>	<b>2.19%</b>	<b>38,915</b>	<b>38,022</b>	<b>100%</b>

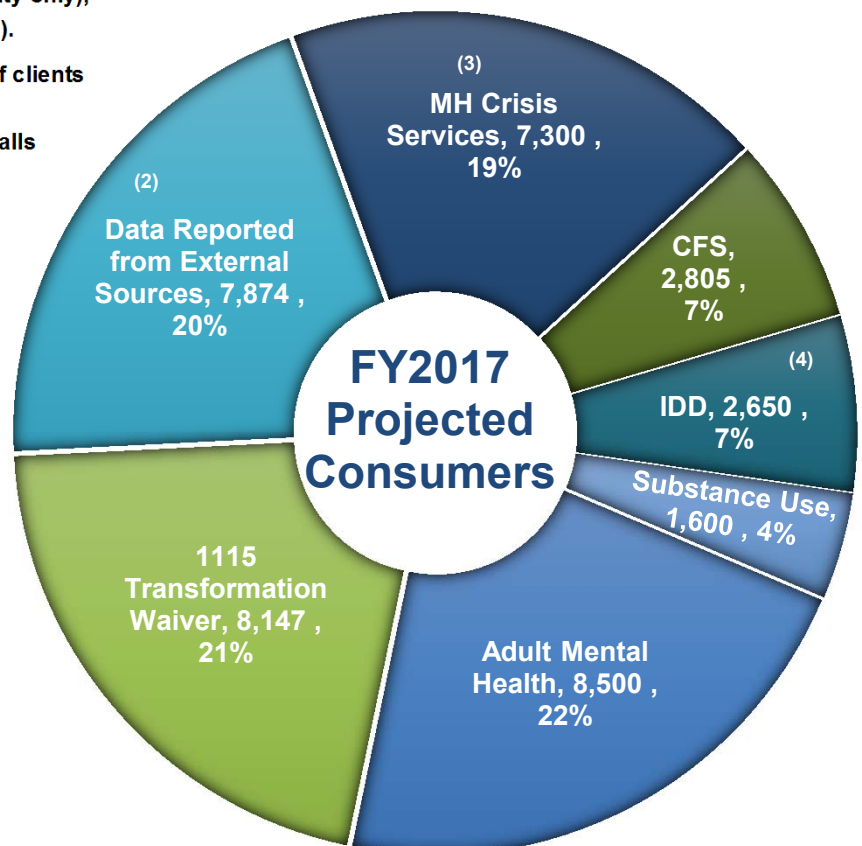
**Total projected FY2017 unduplicated clients center wide is 38,876**

Notes: (1) The total FY2017 projection of 38,876 is a total of each division's unduplicated consumers and includes duplication of consumers among divisions, and also includes the provision of contract services.

(2) Data Reported from External Sources: Veteran's Services, E-Merge, Substance Use Managed Services Organization (County only), Self Help and Advocacy Center (SHAC).

(3) In addition to the projected number of clients to receive services, the Crisis Hotline handles approximately 26,376 crisis calls a year.

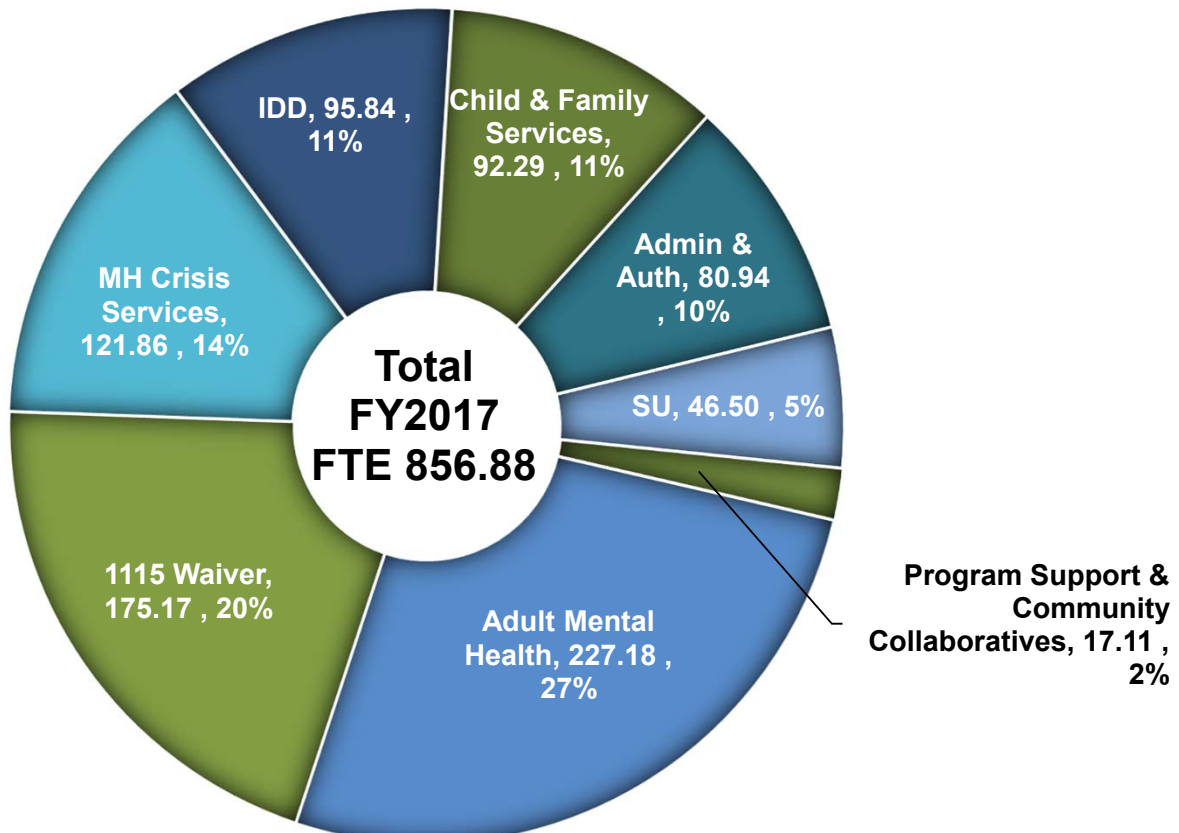
(4) Intellectual & Developmental Disabilities unduplicated client count excludes the contacts made to clients on the IDD Wait List of approximately 1,754 unduplicated consumers. DADS requires annual contact to consumers on the Wait List to verify continued interest in remaining on the wait list, but could also include linkage to other services.





## AUSTIN TRAVIS COUNTY INTEGRAL CARE FY2017 PROPOSED FULL TIME EQUIVALENT (FTE) POSITION BUDGET

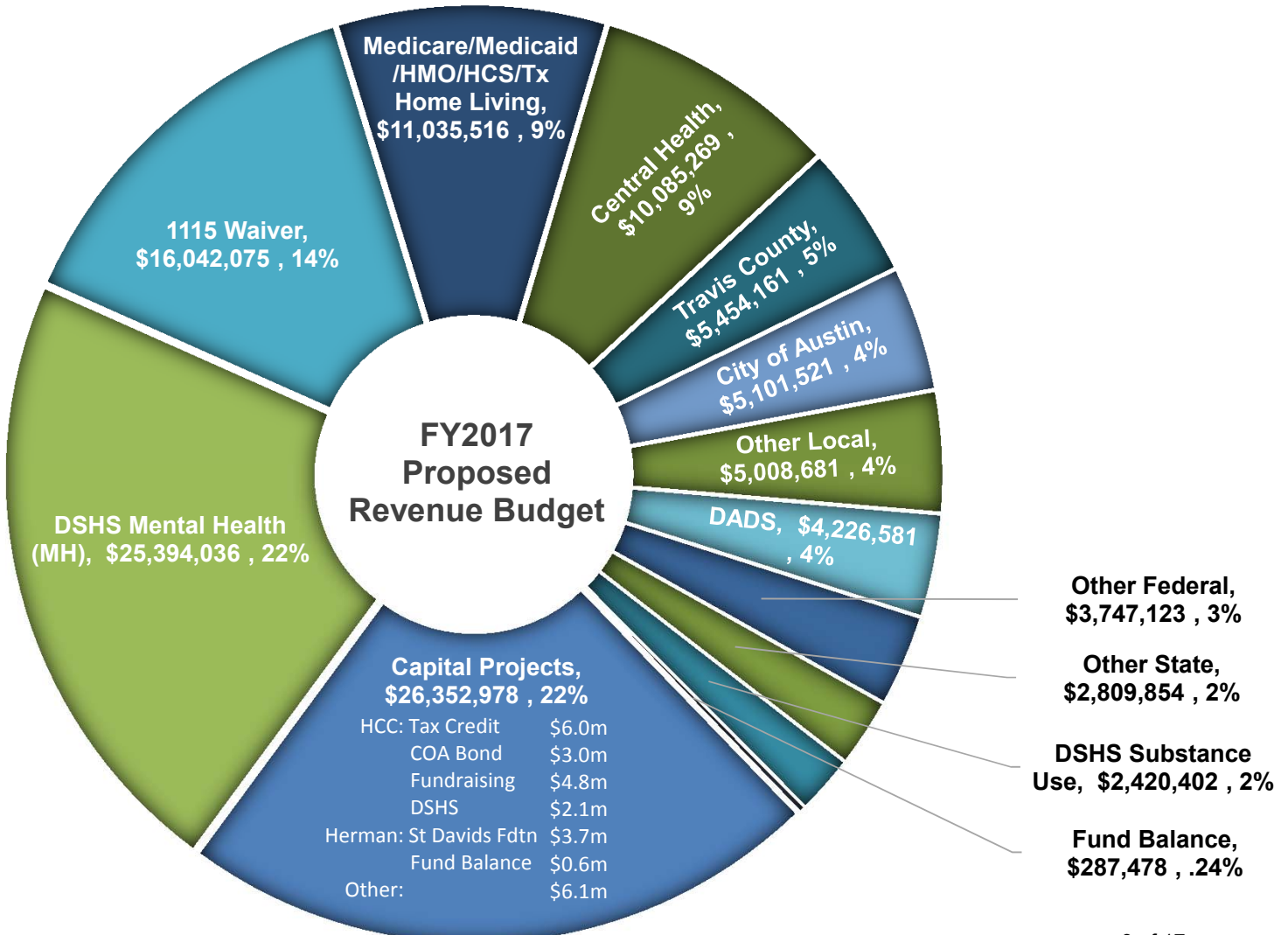
Division	FY2017 Proposed Budget		Change 2016 Current		FY2016 Budget	
	FTE	% of Total	Incr / (Decr)	Incr / -Decr	Current	% of Total
Adult Mental Health	227.18	26.51%	11.24	5.21%	215.94	26.18%
1115 Transformation Waiver	175.17	20.44%	7.43	4.43%	167.74	20.34%
MH Crisis Services	121.86	14.22%	31.43	34.76%	90.43	10.96%
Intellectual & Developmental Disabilities (IDD)	95.84	11.18%	6.68	7.49%	89.16	10.81%
Child & Family Services	92.29	10.77%	(7.34)	-7.37%	99.63	12.08%
Administration / Authority	80.94	9.45%	(5.03)	-5.86%	85.97	10.42%
Substance Use (SU)	46.50	5.43%	0.31	0.67%	46.19	5.60%
Program Support & Community Collaboratives (PSCC)	17.11	2.00%	(12.70)	-42.61%	29.81	3.61%
<b>Total</b>	<b>856.88</b>	<b>100.00%</b>	<b>32.01</b>	<b>3.88%</b>	<b>824.87</b>	<b>100.00%</b>





## AUSTIN TRAVIS COUNTY INTEGRAL CARE FY2017 PROPOSED REVENUE BUDGET BY FUNDER SUMMARY

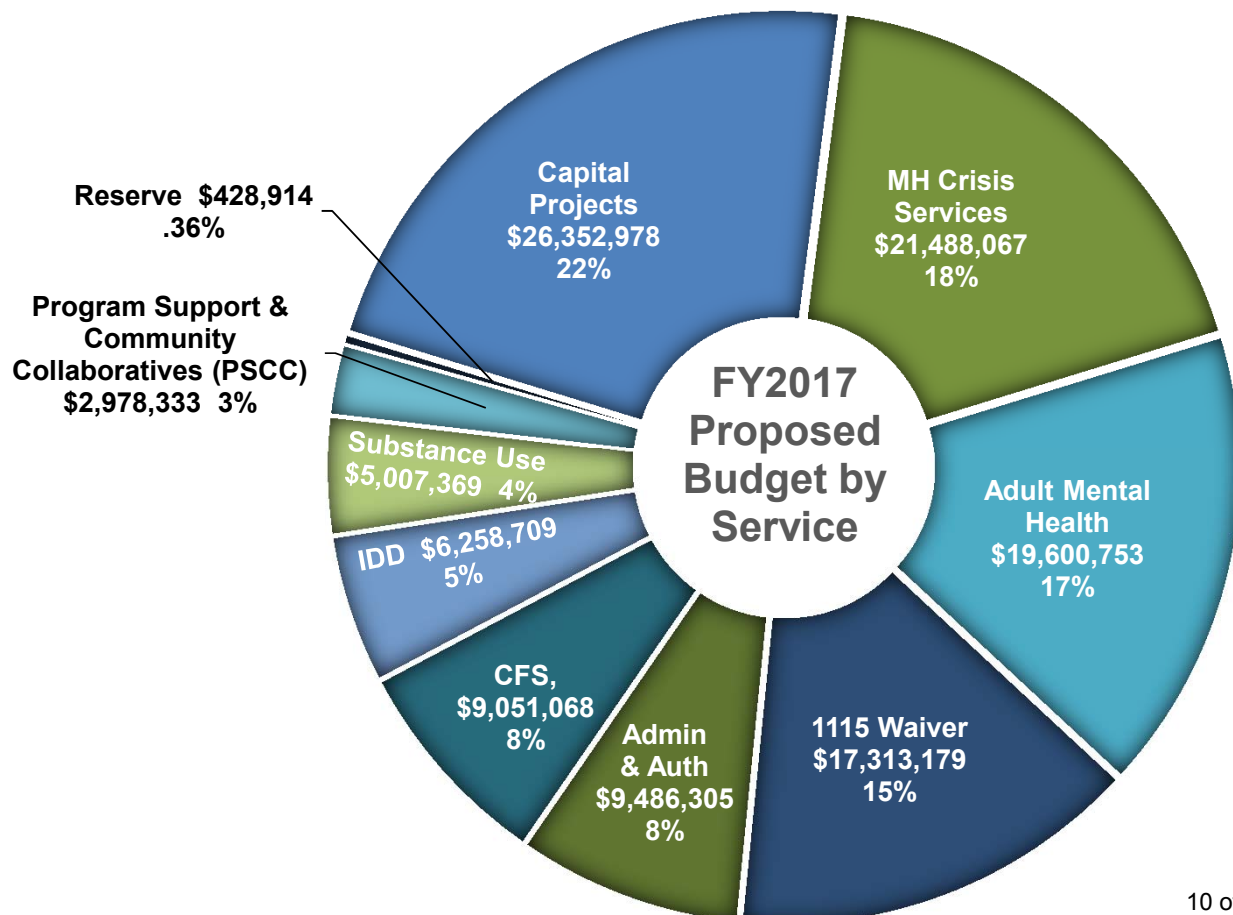
Division	FY2017 Proposed Budget		Change 2016 Current Budget		FY2016 Budget	
	Total	% of	Incr/(Decr)	Incr/-Decr	Current	% of
Capital Projects	\$ 26,352,978	22.34%	\$ 7,596,178	40.50%	\$ 18,756,800	17.08%
DSHS Mental Health (MH)	\$ 25,394,036	21.53%	\$ 34,214	0.13%	\$ 25,359,822	23.09%
1115 Waiver	\$ 16,042,075	13.60%	\$ (222,525)	-1.37%	\$ 16,264,600	14.81%
Medicare/Medicaid/HMO/HCS/Tx Home Living	\$ 11,035,516	9.35%	\$ (3,415,191)	-23.63%	\$ 14,450,707	13.16%
Central Health	\$ 10,085,269	8.55%	\$ 198,721	2.01%	\$ 9,886,548	9.00%
Travis County	\$ 5,454,161	4.62%	\$ (192,996)	-3.42%	\$ 5,647,157	5.14%
City of Austin	\$ 5,101,521	4.32%	\$ 1,258,269	32.74%	\$ 3,843,252	3.50%
Other Local	\$ 5,008,681	4.25%	\$ 2,398,614	91.90%	\$ 2,610,067	2.38%
DADS	\$ 4,226,581	3.58%	\$ 846,686	25.05%	\$ 3,379,895	3.08%
Other Federal	\$ 3,747,123	3.18%	\$ 274,693	7.91%	\$ 3,472,430	3.16%
Other State	\$ 2,809,854	2.38%	\$ 29,826	1.07%	\$ 2,780,028	2.53%
DSHS Substance Use	\$ 2,420,402	2.05%	\$ (133,151)	-5.21%	\$ 2,553,553	2.32%
Fund Balance	\$ 287,478	0.24%	\$ (542,664)	-65.37%	\$ 830,142	0.76%
<b>Total</b>	<b>\$ 117,965,675</b>	<b>100.00%</b>	<b>\$ 8,130,674</b>	<b>7.40%</b>	<b>\$109,835,001</b>	<b>100.00%</b>





## AUSTIN TRAVIS COUNTY INTEGRAL CARE FY2017 PROPOSED SERVICE BUDGET SUMMARY

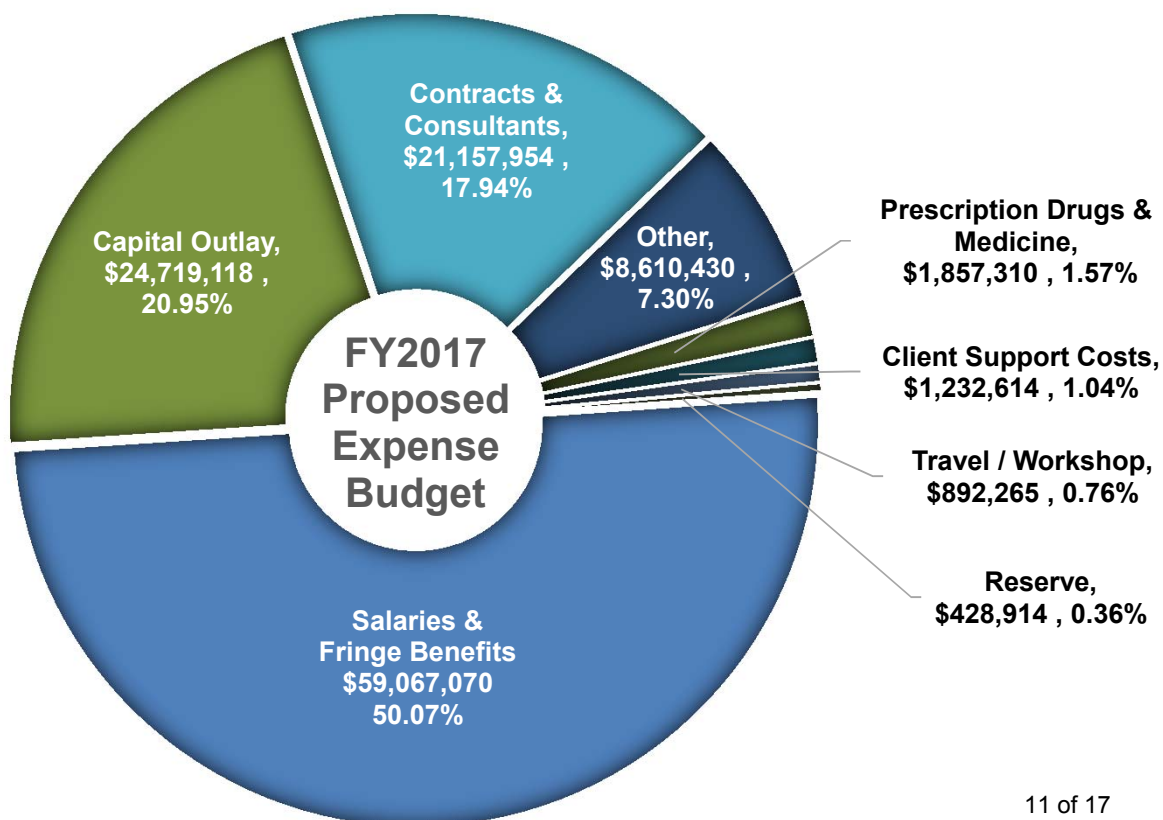
Division	FY2017 Proposed Budget		Change 2016 Current Budget		FY2016 Budget	
	Total	% of Total	Incr/(Decr)	Incr/-Decr	Current	% of Total
Capital Projects	\$ 26,352,978	22.34%	\$ 7,596,178	40.50%	\$ 18,756,800	17.08%
MH Crisis Services	\$ 21,488,067	18.22%	\$ 2,299,035	11.98%	\$ 19,189,032	17.47%
Adult Mental Health	\$ 19,600,753	16.62%	\$ 616,465	3.25%	\$ 18,984,288	17.28%
1115 Transformation Waiver	\$ 17,313,179	14.68%	\$ 1,004,990	6.16%	\$ 16,308,189	14.85%
Child & Family Services (CFS)	\$ 9,486,305	8.04%	\$ (289,596)	-2.96%	\$ 9,775,901	8.90%
Administration/ Authority	\$ 9,051,068	7.67%	\$ 105,881	1.18%	\$ 8,945,187	8.14%
Intellectual & Developmental Disabilities (IDD)	\$ 6,258,709	5.31%	\$ (1,630,734)	-20.67%	\$ 7,889,443	7.18%
Substance Use	\$ 5,007,369	4.24%	\$ (7,066)	-0.14%	\$ 5,014,435	4.57%
Program Support & Community Collaboratives (PSCC)	\$ 2,978,333	2.52%	\$ (1,125,718)	-27.43%	\$ 4,104,051	3.74%
Reserve	\$ 428,914	0.36%	\$ (438,761)	-50.57%	\$ 867,675	0.79%
<b>Total</b>	<b>\$ 117,965,675</b>	<b>100.00%</b>	<b>\$ 8,130,674</b>	<b>7.40%</b>	<b>\$ 109,835,001</b>	<b>100.00%</b>





## AUSTIN TRAVIS COUNTY INTEGRAL CARE FY2017 PROPOSED EXPENSE BUDGET SUMMARY

Division	FY2017 Proposed Budget		Change 2016 Current Budget		FY2016 Budget	
	Total	% of Total	Incr/(Decr)	Incr/-Decr	Current	% of Total
Salaries & Fringe Benefits	\$ 59,067,070	50.07%	\$ 1,859,700	3.25%	\$ 57,207,370	52.08%
Capital Outlay	\$ 24,719,118	20.95%	\$ 5,552,868	28.97%	\$ 19,166,250	17.45%
Contracts & Consultants	\$ 21,157,954	17.94%	\$ (474,460)	-2.19%	\$ 21,632,414	19.70%
Other	\$ 8,610,430	7.30%	\$ 545,035	6.76%	\$ 8,065,395	7.34%
Prescription Drugs & Medicine	\$ 1,857,310	1.57%	\$ 1,203,399	184.03%	\$ 653,911	0.60%
Client Support Costs	\$ 1,232,614	1.04%	\$ (54,841)	-4.26%	\$ 1,287,455	1.17%
Travel / Workshop	\$ 892,265	0.76%	\$ (166,238)	-15.71%	\$ 1,058,503	0.96%
Reserve	\$ 428,914	0.36%	\$ (334,789)	-43.84%	\$ 763,703	0.70%
<b>Total</b>	<b>\$ 117,965,675</b>	<b>100.00%</b>	<b>\$ 8,130,674</b>	<b>7.40%</b>	<b>\$ 109,835,001</b>	<b>100.00%</b>







**AUSTIN TRAVIS COUNTY INTEGRAL CARE  
FISCAL YEAR 2017 PROPOSED BUDGET  
CENTER TOTAL**

	FY 2017 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2016 CURRENT	PERCENT BUDGET CHANGE	FY 2016 CURRENT BUDGET	PERCENT OF TOTAL
<b>REVENUES</b>						
<b>Local Funds:</b>						
City of Austin	\$ 8,101,521	6.87%	\$ 1,258,269	18.39%	\$ 6,843,252	6.23%
Travis County	\$ 5,454,161	4.62%	\$ (192,996)	-3.42%	\$ 5,647,157	5.14%
Central Health	\$ 10,085,269	8.55%	\$ 198,721	2.01%	\$ 9,886,548	9.00%
Other Local	\$ 19,522,655	16.55%	\$ 3,737,481	23.68%	\$ 15,785,174	14.37%
Fund Balance	\$ 7,046,617	5.97%	\$ 4,894,782	227.47%	\$ 2,151,835	1.96%
Total Local Funds	\$ 50,210,223	42.56%	\$ 9,896,257	24.55%	\$ 40,313,966	36.70%
<b>State Funds:</b>						
DSHS Mental Health	\$ 27,473,901	23.29%	\$ 854,079	3.21%	\$ 26,619,822	24.24%
DSHS Substance Use	\$ 2,420,402	2.05%	\$ (133,151)	-5.21%	\$ 2,553,553	2.32%
DADS	\$ 4,226,581	3.58%	\$ 846,686	25.05%	\$ 3,379,895	3.08%
TCOOMMI	\$ 1,821,958	1.54%	\$ 202,306	12.49%	\$ 1,619,652	1.47%
DARS (ECI)	\$ 636,610	0.54%	\$ (117,748)	-15.61%	\$ 754,358	0.69%
Other State	\$ 351,286	0.30%	\$ (54,732)	-13.48%	\$ 406,018	0.37%
Total State Funds	\$ 36,930,738	31.31%	\$ 1,597,440	4.52%	\$ 35,333,298	32.17%
<b>Federal Funds:</b>						
Medicare/Medicaid/HMO	\$ 10,738,243	9.10%	\$ (2,143,161)	-16.64%	\$ 12,881,404	11.73%
HCS / Texas Home Living Waiver	\$ 297,273	0.25%	\$ (1,272,030)	-81.06%	\$ 1,569,303	1.43%
Other Federal	\$ 3,747,123	3.18%	\$ 274,693	7.91%	\$ 3,472,430	3.16%
Total Federal Funds	\$ 14,782,639	12.53%	\$ (3,140,498)	-17.52%	\$ 17,923,137	16.32%
<b>Waiver Funds:</b>						
1115 Waiver	\$ 16,571,998	14.05%	\$ (268,985)	-1.60%	\$ 16,840,983	15.33%
1115 Waiver Fund Balance (contribution)	\$ (529,923)	-0.45%	\$ 46,460	-8.06%	\$ (576,383)	-0.52%
Total 1115 Waiver Funds	\$ 16,042,075	13.60%	\$ (222,525)	-1.37%	\$ 16,264,600	14.81%
<b>TOTAL REVENUES</b>	<b>\$ 117,965,675</b>	<b>100.00%</b>	<b>\$ 8,130,674</b>	<b>7.40%</b>	<b>\$ 109,835,001</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Salaries & Fringe Benefits	\$ 59,067,070	50.07%	\$ 1,859,700	3.25%	\$ 57,207,370	52.08%
Travel / Workshop	\$ 892,265	0.76%	\$ (166,238)	-15.71%	\$ 1,058,503	0.96%
Prescription Drugs & Medicine	\$ 1,857,310	1.57%	\$ 1,203,399	184.03%	\$ 653,911	0.60%
Capital Outlay	\$ 24,719,118	20.95%	\$ 5,552,868	28.97%	\$ 19,166,250	17.45%
Contracts & Consultants	\$ 21,157,954	17.94%	\$ (474,460)	-2.19%	\$ 21,632,414	19.70%
Other (Facility, Equipment, Supplies, etc.)	\$ 8,610,430	7.30%	\$ 545,035	6.76%	\$ 8,065,395	7.34%
Client Support Costs	\$ 1,232,614	1.04%	\$ (54,841)	-4.26%	\$ 1,287,455	1.17%
Reserve	\$ 428,914	0.36%	\$ (334,789)	-43.84%	\$ 763,703	0.70%
<b>TOTAL EXPENDITURES</b>	<b>\$ 117,965,675</b>	<b>100.00%</b>	<b>\$ 8,130,674</b>	<b>7.40%</b>	<b>\$ 109,835,001</b>	<b>100.00%</b>
<b>TOTAL FTE'S</b>	<b>856.88</b>		<b>32.01</b>	<b>3.88%</b>	<b>824.87</b>	
<b>Summary:</b>						
Operations	\$ 74,299,518	62.98%				
Waiver Programs	\$ 17,313,179	14.68%				
Capital Projects	\$ 26,352,978	22.34%				
Total Budget	\$ 117,965,675	100.00%				



**AUSTIN TRAVIS COUNTY INTEGRAL CARE  
FISCAL YEAR 2017 PROPOSED BUDGET  
OPERATIONS**

	FY 2017 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2016 CURRENT	PERCENT BUDGET CHANGE	FY 2016 CURRENT BUDGET	PERCENT OF TOTAL
<b>REVENUES</b>						
<u>Local Funds:</u>						
City of Austin	\$ 5,101,521	6.87%	\$ 1,258,269	32.74%	\$ 3,843,252	5.14%
Travis County	\$ 5,454,161	7.34%	\$ (192,996)	-3.42%	\$ 5,647,157	7.55%
Central Health	\$ 10,085,269	13.58%	\$ 198,721	2.01%	\$ 9,886,548	13.22%
Other Local	\$ 3,061,625	4.12%	\$ 487,368	18.93%	\$ 2,574,257	3.44%
Fund Balance *	\$ 287,478	0.39%	\$ (542,664)	-65.37%	\$ 830,142	1.11%
<b>Total Local Funds</b>	<b>\$ 23,990,054</b>	<b>32.29%</b>	<b>\$ 1,208,698</b>	<b>5.31%</b>	<b>\$ 22,781,356</b>	<b>30.47%</b>
<u>State Funds:</u>						
DSHS Mental Health	\$ 25,394,036	34.18%	\$ 34,214	0.13%	\$ 25,359,822	33.92%
DSHS Substance Use	\$ 2,420,402	3.26%	\$ (133,151)	-5.21%	\$ 2,553,553	3.42%
DADS	\$ 4,226,581	5.69%	\$ 846,686	25.05%	\$ 3,379,895	4.52%
TCOOMMI	\$ 1,821,958	2.45%	\$ 202,306	12.49%	\$ 1,619,652	2.17%
DARS (ECI)	\$ 636,610	0.86%	\$ (117,748)	-15.61%	\$ 754,358	1.01%
Other State	\$ 351,286	0.47%	\$ (54,732)	-13.48%	\$ 406,018	0.54%
<b>Total State Funds</b>	<b>\$ 34,850,873</b>	<b>46.91%</b>	<b>\$ 777,575</b>	<b>2.28%</b>	<b>\$ 34,073,298</b>	<b>45.57%</b>
<u>Federal Funds:</u>						
Medicare/Medicaid/HMO	\$ 9,366,248	12.61%	\$ (1,466,884)	-13.54%	\$ 10,833,132	14.49%
HCS / Texas Home Living Waiver	\$ 297,273	0.40%	\$ (1,272,030)	-81.06%	\$ 1,569,303	2.10%
Other Federal	\$ 3,747,123	5.04%	\$ 274,693	7.91%	\$ 3,472,430	4.64%
<b>Total Federal Funds</b>	<b>\$ 13,410,644</b>	<b>18.05%</b>	<b>\$ (2,464,221)</b>	<b>-15.52%</b>	<b>\$ 15,874,865</b>	<b>21.23%</b>
<u>Waiver Funds:</u>						
1115 Waiver	\$ 2,040,493	2.75%	\$ -	0.00%	\$ 2,040,493	2.73%
1115 Waiver Fund Balance (contribution)	\$ -	0.00%	\$ -	-	\$ -	0.00%
<b>Total Federal Funds</b>	<b>\$ 2,040,493</b>	<b>2.75%</b>	<b>\$ -</b>	<b>0.00%</b>	<b>\$ 2,040,493</b>	<b>2.73%</b>
<b>TOTAL REVENUES</b>	<b>\$ 74,292,064</b>	<b>100.00%</b>	<b>\$ (477,948)</b>	<b>-0.64%</b>	<b>\$ 74,770,012</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Salaries & Fringe Benefits	\$ 46,982,019	63.23%	\$ 1,734,634	3.83%	\$ 45,247,385	60.52%
Travel / Workshop	\$ 716,647	0.96%	\$ (114,590)	-13.79%	\$ 831,237	1.11%
Prescription Drugs & Medicine	\$ 446,567	0.60%	\$ (57,059)	-11.33%	\$ 503,626	0.67%
Capital Outlay	\$ 111,362	0.15%	\$ (684,511)	-86.01%	\$ 795,873	1.06%
Contracts & Consultants	\$ 17,723,257	23.85%	\$ (1,366,330)	-7.16%	\$ 19,089,587	25.53%
Other	\$ 6,724,028	9.05%	\$ 437,764	6.96%	\$ 6,286,264	8.41%
Client Support Costs	\$ 1,166,724	1.57%	\$ (85,613)	-6.84%	\$ 1,252,337	1.67%
Reserve	\$ 428,914	0.58%	\$ (334,789)	-43.84%	\$ 763,703	1.02%
<b>TOTAL EXPENDITURES</b>	<b>\$ 74,299,518</b>	<b>100.00%</b>	<b>\$ (470,494)</b>	<b>-0.63%</b>	<b>\$ 74,770,012</b>	<b>100.00%</b>
<b>TOTAL FTE'S</b>	<b>681.71</b>		<b>24.58</b>	<b>3.74%</b>	<b>657.13</b>	
<u>*Fund Balance Operations:</u>						
Early Childhood Intervention	\$ 137,478					
Unallowable	\$ 150,000					
<b>Fund Balance Total</b>	<b>\$ 287,478</b>					





**AUSTIN TRAVIS COUNTY INTEGRAL CARE  
FISCAL YEAR 2017 PROPOSED BUDGET  
1115 WAIVER**

	FY 2017 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2016 CURRENT	PERCENT BUDGET CHANGE	FY 2016 CURRENT BUDGET	PERCENT OF TOTAL
<b>REVENUES</b>						
<b>Local Funds:</b>						
Other Local	\$ 1,947,056	11.24%	\$ 1,911,246	5337%	\$ 35,810	0.22%
Total Local Funds	\$ 1,947,056	11.24%	\$ 1,911,246	5337%	\$ 35,810	0.22%
<b>Federal Funds:</b>						
Medicare/Medicaid/HMO	\$ 1,371,995	7.92%	\$ (676,277)	-33%	\$ 2,048,272	12.56%
HCS / Texas Home Living Waiver	\$ -	0.00%	\$ -	-	\$ -	0.00%
Other Federal	\$ -	0.00%	\$ -	-	\$ -	0.00%
Total Federal Funds	\$ 1,371,995	7.92%	\$ (676,277)	-33%	\$ 2,048,272	12.56%
<b>Waiver Funds:</b>						
1115 Waiver	\$ 14,531,505	83.90%	\$ (268,985)	-2%	\$ 14,800,490	90.75%
1115 Waiver Fund Balance (contribution)	\$ (529,923)	-3.06%	\$ 46,460	-8%	\$ (576,383)	-3.53%
Total 1115 Waiver Funds	\$ 14,001,582	80.84%	\$ (222,525)	-2%	\$ 14,224,107	87.22%
<b>TOTAL REVENUES</b>	<b>\$ 17,320,633</b>	<b>100.00%</b>	<b>\$ 1,012,444</b>	<b>6%</b>	<b>\$ 16,308,189</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Salaries & Fringe Benefits	\$ 12,085,051	69.80%	\$ 125,066	1.05%	\$ 11,959,985	73.34%
Travel / Workshop	\$ 175,618	1.01%	\$ (51,648)	-22.73%	\$ 227,266	1.39%
Prescription Drugs & Medicine	\$ 1,410,743	8.15%	\$ 1,260,458	838.71%	\$ 150,285	0.92%
Contracts & Consultants	\$ 2,161,170	12.48%	\$ (381,657)	-15.01%	\$ 2,542,827	15.59%
Other	\$ 1,414,707	8.17%	\$ 43,238	3.15%	\$ 1,371,469	8.41%
Client Support Costs	\$ 65,890	0.38%	\$ 30,772	87.62%	\$ 35,118	0.22%
Reserve	\$ -	0.00%	\$ -	-	\$ -	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$ 17,313,179</b>	<b>100.00%</b>	<b>\$ 1,004,990</b>	<b>6.16%</b>	<b>\$ 16,308,189</b>	<b>100.00%</b>
<b>TOTAL FTE'S</b>	<b>175.17</b>		<b>7.43</b>	<b>4.43%</b>	<b>167.74</b>	










**AUSTIN TRAVIS COUNTY INTEGRAL CARE  
FISCAL YEAR 2017 PROPOSED BUDGET  
CAPITAL PROJECTS**

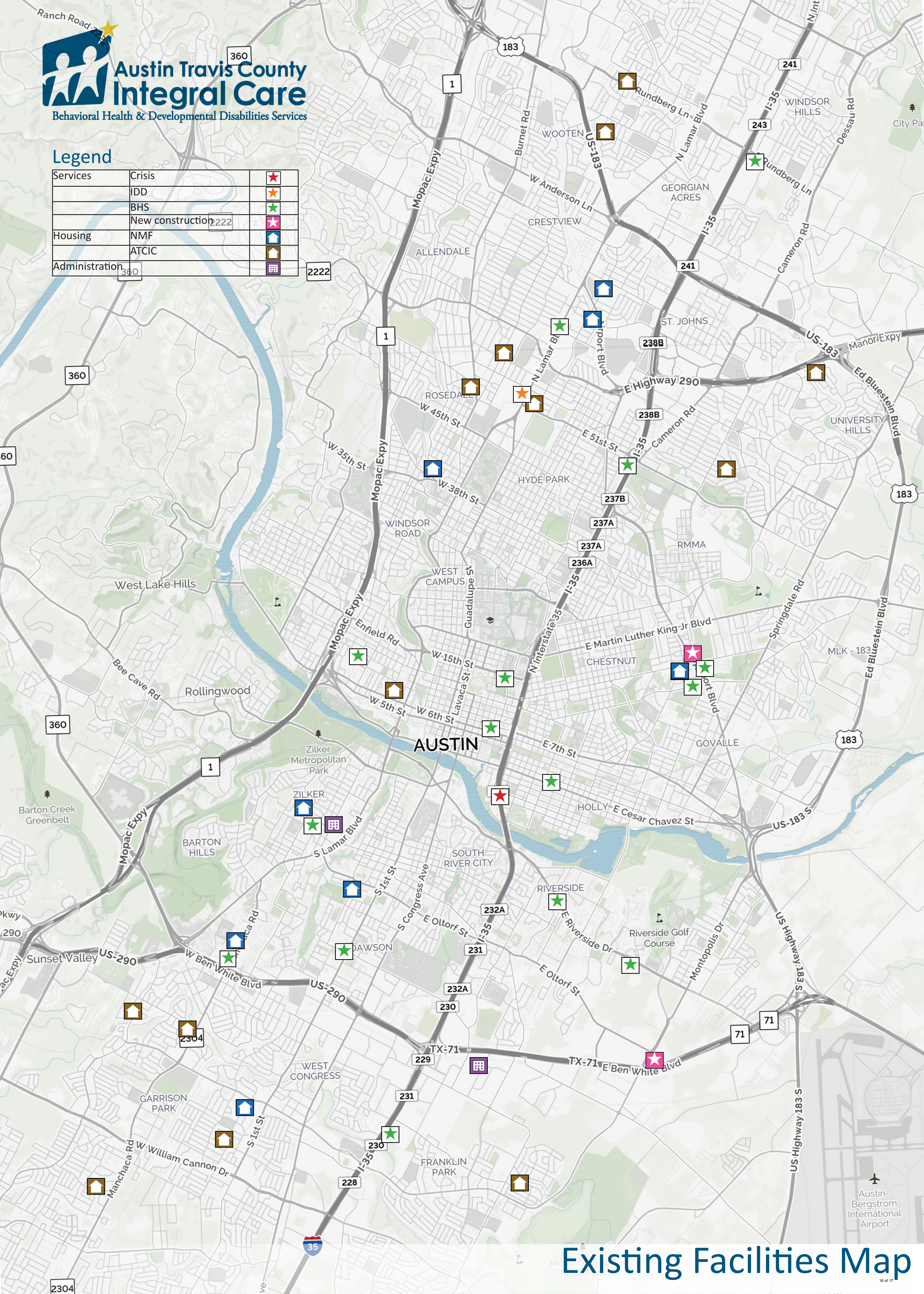
	FY 2017 ANNUAL BUDGET	PERCENT OF TOTAL	CHANGE FY 2015 CURRENT	PERCENT BUDGET CHANGE	FY 2016 CURRENT BUDGET	PERCENT OF TOTAL
<b>REVENUES</b>						
<b>Local Funds:</b>						
City of Austin	\$ 3,000,000	11.38%	\$ -	0.00%	\$ 3,000,000	15.99%
Other Local	\$ 14,513,974	55.08%	\$ 1,338,867	10%	\$ 13,175,107	70.24%
Fund Balance	\$ 6,759,139	25.65%	\$ 5,437,446	411%	\$ 1,321,693	7.05%
Total Local Funds	\$ 24,273,113	92.11%	\$ 6,776,313	39%	\$ 17,496,800	93.28%
<b>State Funds:</b>						
DSHS Mental Health	\$ 2,079,865	7.89%	\$ 819,865	65%	\$ 1,260,000	6.72%
Total State Funds	\$ 2,079,865	7.89%	\$ 819,865	65%	\$ 1,260,000	6.72%
<b>TOTAL REVENUES</b>	<b>\$ 26,352,978</b>	<b>100.00%</b>	<b>\$ 7,596,178</b>	<b>40%</b>	<b>\$ 18,756,800</b>	<b>100.00%</b>
<b>EXPENDITURES</b>						
Capital Outlay	\$ 24,607,756	93.38%	\$ 6,258,618	34.11%	\$ 18,349,138	97.83%
Other	\$ 471,695	1.79%	\$ 64,033	15.71%	\$ 407,662	2.17%
Reserve	\$ -	0.00%	\$ -	-	\$ -	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$ 26,352,978</b>	<b>100.00%</b>	<b>\$ 7,596,178</b>	<b>40.50%</b>	<b>\$ 18,756,800</b>	<b>100.00%</b>
<b>Capital Projects:</b>						
Oaksprings Housing First Facility	\$ 15,921,157	60.42%				
Airport Facility Renovation	\$ 4,500,000	17.08%				
The Herman Center Facility	\$ 4,331,821	16.44%				
IT	\$ 1,000,000	3.79%				
Collier Roof Replacement	\$ 600,000	2.28%				
Total	\$ 26,352,978	100.00%				





## Legend

Services	Crisis	
	IDD	
	BHS	
	New construction	
Housing	NMF	
	ATCIC	
Administration		



# Existing Facilities Map



FACILITIES MAP GUIDE											
OWNED FACILITIES						LEASED FACILITIES					
KEY #	FACILITY LOCATION	ZIP CODE	SQ. FT.	DIVISION	USE	KEY #	FACILITY LOCATION	ZIP CODE	SQ. FT.	DIVISION	USE
B	1430 COLLIER	78704	21,216	ADM,BHS,CFS,DD	OFFICE	Y	1700 S. LAMAR #101,104,112	78704	14,727	ADM	OFFICE
B	1717 WEST 10TH	78702	19,766	CFS	OFFICE	Y	4920 N. IH35	78751	5,332	BHS	OFFICE
B	5225 N. LAMAR	78751	14,253	DD	OFFICE	Y	500 E. 7TH	78702	600	BHS	OFFICE
B	3205 SOUTH 1ST	78704	3,600	BHS	OFFICE	Y	825 E. RUNDBERG	78753	5,038	BHS/CFS	OFFICE
B	1631 "A" EAST 2ND STREET	78702	2,476	BHS	OFFICE	Y	5015 S. IH35	78744	29,981	BHS/CFS	OFFICE
B	1631 "C" EAST 2ND STREET	78702	5,171	BHS	OFFICE	Y	1700 S. LAMAR #240	78704	3,842	ADM/BHS	OFFICE
B	1631 "D" EAST 2ND STREET	78702	6,764	BHS	OFFICE	Y	2410 E. RIVERSIDE, #G-3	78741	6,573	CFS	OFFICE
B, G	3000 OAK SPRINGS	78702	8,720	BHS	RES/OFF	Y	1700 S. LAMAR #230	78704	2,588	ADMIN	OFFICE
B, G	4019 MANCHACA RD.	78704	7,331	BHS	RES/OFF	Y	1700 S. LAMAR #332	78704	2,337	BHS	OFFICE
B, G	1165 AIRPORT BLVD.	78702	26,000	BHS	RES/OFF	Y, R	56 EAST AVE.	78701	16,009	BHS	RES/OFF
G	6222 N. LAMAR	78752	15,000	BHS	RES.						
G	2006 JONES RD.	78745	1,850	DD	RES.	R	5307 E. RIVERSIDE	78741	5,184	BHS	RES.
G	1900 CORONA	78723	2,032	DD	RES.	R	403 E. 15TH	78705	14,800	BHS	RES.
G	8606 COLONIAL	78758	2,100	DD	RES.	R	7403 GENEVA DR.	78723	3,500	HSG	RES.
G	7502 ARBOLEDA COVE	78745	2,112	DD	RES.						
G	5219 TAHOE TRAIL	78745	4,752	HSG	RES./#12	P	2401 PLEASANT VALLEY	78704	50	BHS	STORAGE
G	5515 WOODROW	78756	10,700	HSG	RES./#18	P	2229 EAST BEN WHITE	78741	500	ADM	STORAGE
G	5206 HUISACHE	78756	1,812	HSG	RES./#2						
G	5007 LYNWOOD	78756	5,060	HSG	RES./#11						
G	820 KING ALBERT	78745	1,624	HSG	RES./#2						
G	1115 WEST 9TH	78703	4,800	HSG	RES./#12						
G	9408 MOUNTAIN. QUAIL	78758	2,656	HSG	RES.						
G	5406 SPRING MEADOW	78744	1,800	HSG	RES.	TOTAL	15		111,061		
G	3005 EAST 12TH ST.	78702	7,735	NMF	RES.#11						
G	5600 NANCY	78745	6,595	NMF	RES.#9	GRAND					
G	1703 KINNEY AVE.	78704	6,595	NMF	RES.#9	TOTALS	46		338,604		
G	2402 SOUTH 4TH ST.	78745	8,070	NMF	RES.#11						
G	3810 MANCHACA RD.	78704	8,070	NMF	RES.#11						
G	7102 GUADALUPE	78752	3,080	NMF	RES./#8						
G	6607 GUADALUPE	78752	2,843	NMF	RES./#7						
G	1507 W. 391/2 ST.	78756	12,960	NMF	RES./#20						
						KEY GUIDE					
						B=BLUE (OWNED OFFICE)	ADM=ADMINISTRATION				
						G=GREEN (OWNED RESIDENT)	BHS=BEHAVIORAL HEALTH SERVICES				
						Y=YELLOW (LEASED OFFICE)	CFS=CHILD AND FAMILY SERVICES				
						R=RED (LEASED RESIDENTIAL)	DD=DEVELOPMENTAL DISABILITIES				
						P=PURPLE (STORAGE)	HSG=HOUSING				
							NMF=NEW MILESTONES FOUNDATION				
TOTAL	31		227,543		143 (# of Apts)						